



# **AFMC OPERATIONAL RISK MANAGEMENT (ORM) PROGRAM**

**HQ AFMC Steering Committee  
Meeting #2**

**18 Nov 98**

**Colonel Michael Scott  
AFMC/SE  
Chairman**



# Brief History of AF ORM

- **CSAF directed AFSC to develop risk management process for use AF wide**
- **AF ORM - derivative of ARMY ORM**
- **AFI 91-213, ORM, directs all MAJCOMs to establish ORM program**
- **AFSC establishes ORM training course at Kirtland AFB NM (Oct 97) to help train MAJCOM personnel**
- **AFPAM 91-215, ORM application guide**



# ORM Six Step Process





# ORM - Not A Quality Initiative

- **Not a Quality Initiative. Quality is customer focused. ORM is based on mission/ operation accomplishment**
- **ORM is the process of identifying, assessing, and controlling risk to enhance all operations - with the focus on mission. We all do some, but can improve**
- **Risk management involves more than mishap risk. It includes cost, schedule, and other aspects of risk which can affect success of an operation**
- **And - it protects people and resources**
- **CSAF - For use by all organizations, at all levels**



# AFMC ORM “PLAN”

- **Crawl, Walk, Run approach - Not a one year program, plan for a cultural change**
- **AFMC/CC Policy Letter, 11 Dec 97**
- **Center CC establish and support center ORM steering committee**
- **One program per center - involve all functionals, and hold them responsible for participation in the program**
- **Expect need for a lot of hand holding and nurturing**



## **“PLAN” (Cont’d)**

- Installation/center commander selects chairman for local steering committee.**
- Annual report required from each center**
- Safety office acts as “technical advisor” for local committee**
- Command program oversight by HQ AFMC ORM Steering Committee**



# HQ AFMC Steering Committee Responsibilities

- **Command Level Support and Guidance**
  - **Periodically review command ORM program**
  - **Evaluate center progress and support needed to further ORM program implementation**
  - **Participate in ORM working groups as necessary**
  - **Provide status report to HQ AFMC/CC and CV**
- **Foster environments supportive of ORM Processes**
  - **All personnel need to learn ORM processes**
  - **“Weave” ORM processes into all activities**
  - **Look for impediments to ORM implementation**



# HQ AFMC Steering Committee Responsibilities (Cont'd)

- **Guidance for Command and Field Operations**
  - **Support use of ORM processes in developing guidance**
  - **Require participation in center steering committees**
  - **Require use of ORM processes in daily operations**





# **Overview of Today's AFMC Steering Committee Training Session**

- **Basic ORM training for steering committee members before handling ORM issues**
- **ORM training session providing:**
  - **An introduction to the ORM six step process and sample applications**
  - **Center ORM implementation perspective - Discussions with Center ORM representatives**
    - **WR-ALC**
    - **ASC**



# Agenda and schedule

- 1230 - Administrative Remarks
- 1245 - History of AF and AFMC ORM Programs
- 1300 - ORM fundamentals and applications (Part I)
- 1345 - Break
- 1400 - ORM fundamentals and applications (Part II)
- 1450 - Break
- 1500 - WR-ALC ORM experience and lessons learned
- 1550 - Break
- 1600 - ASC ORM experience
- 1630 - Steering committee planning session
- 1700 - Adjourn



# Miscellaneous Issues and Action Item Review

- **As a steering committee member, what do you still need?**
- **Miscellaneous HQ issues**
  - **Representation and participation on HQ AFMC ORM Steering Committee**
  - **Chairman selection**
  - **Representative to WPAFB Steering Committee**
  - **Training and schedule issues**
  - **Guidance issues - Summary report review**
  - **Funding issues**
  - **Next meeting date**
- **Action Item Review**



Unnecessary Risk